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|   |  | <b>Review Date</b>         | May 2029      |            |   |

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| <b>Approval Authority:</b>                        | Triple Adjudication  |
| <b>Date of Submission/Meeting</b>                 | 30 April 2026  |
| <b>Name of End-User</b>                           | Kith Maitisa   |
| <b>End-User BU &amp; Division / Group</b>         | Business Enablement- Properties  |
| <b>Name of Executing Procurement Practitioner</b> | Tlou Mashilo   |
| <b>Sourcing Department</b>                        | Business Enablement-Procurement  |
| <b>PR No</b>                                      | 1076078480   |
| <b>Description of Procurement</b>                 | Provision of Electrical, Airconditioning, Generator and UPS Maintenance Contract for Gauteng Cluster, as and when required basis for a period of 5 years |

## PART A: RESOLUTION REQUIRED

|  |   |
|--|---|
| Approval is sought to execute a commercial strategy for the procurement / disposal of: | <p><b>a)</b> Provision of Electrical, Airconditioning, Generator and UPS Maintenance Contract as and when required basis</p> <p><b>b)</b> <b>For:</b> Distribution Gauteng Cluster</p> <p><b>c)</b> <b>At a value of:</b> R94 675 896.20</p> <p><b>d)</b> <b>For a duration of:</b> 5 Years</p> <p><b>e)</b> <b>T&amp;S</b> is applicable</p> <p><b>f)</b> <b>Using:</b> Formal tendering</p> <p><b>g)</b> <b>Applying:</b> NEC3 Term Service Contract (TSC3)</p> <p>Main Option<br/>A: Priced contract with price list.</p> <p>Dispute Resolution:<br/>W1: Dispute resolution procedure</p> <p>Secondary clauses:<br/>X1: Price adjustment for inflation<br/>X2: Changes in the law<br/>X17: Low service damages<br/>X18: Limitation of liability<br/>X19: Task Order<br/>Z: Additional conditions of contract</p> |
|--|---|

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## PART B: MOTIVATION FOR THE TRANSACTION

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|---|--|
| Background to the need for the Procurement / Disposal | Maintenance services are needed on the installed electrical, aircon, generator and UPS to ensure continuous business operation.  |
| Full Description of the Scope / Specifications        | <p>The scope requirement includes the provision of maintenance service of electrical, air-conditioning; UPS, generators, and supply of diesel to Eskom properties/ buildings within Distribution Gauteng Cluster, as and when required basis.</p> <p>Conduct electrical assessment of the Eskom property/building and develop “as is/ built” electrical wiring drawing and compliance certification, as and when required basis.</p> <p>Execution of planned, unplanned and emergency maintenance to electrical, air-conditioning equipment/ systems, diesel generator, UPS, and supply diesel within Gauteng Cluster, as and when required basis</p> <p>Provision of Service, Maintenance and Inspection Records for plant and equipment, as and when required.</p> <p>Provision of all consumables and materials for the maintenance, as and when require basis.</p> <p>Execution of all legislated statutory maintenance requirement, as and when required basis</p> <p>Execution of the maintenance scope/service must be conducted in compliance with engineering standards and Health and Safety requirements.</p> <p>The maintenance service must be conducted in accordance with the original equipment manufacturer requirement of the system.</p> <p><b>Electrical Maintenance</b></p> <p><b>Scope includes the following but limited to:</b></p> <ul style="list-style-type: none"> <li>• Replace defective light bulbs, fluorescent tubes and other lamps.</li> <li>• Maintain light fittings and diffusors in clean condition, free of dust and any other sort of dirt.</li> <li>• Replace light fitting shades and diffusors.</li> <li>• Maintain, repair, and replace defective light fittings, plug points, lights switch, other outlets, three phase socket outlets and wiring.</li> <li>• Replace, install and repair defective socket outlets and other power outlets like power skirting, power docks, power distribution units, etc.</li> <li>• Maintain electrical wiring in good working condition according to OHS Act, 1993 (Act No 85 of 1993), Electrical Installation Regulations, SANS10142</li> <li>• Maintain, repair and replace defective parts of switchgear and distribution boards and associated equipment</li> </ul> |

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- As and when required basis, carry out preventative maintenance at the Employer Supervisor's request and instruction by
  - a. Perform Earth Leakage Tests by checking correct polarity, correct tripping earth fault current, operation of test button, and maintain and or replace faulty earth leakage units as and when required on a quarterly basis.
  - b. Maintaining good and healthy earth connection and bonding to all installations in the building by physically testing continuity and checking for and repairing loose connections.
  - c. Cleaning by means of vacuum cleaner all Distribution Boards including all switchgear in the Board.
  - d. Checking for loose connections and tightening all connections in all the Distribution Board
  - e. Performing inspection for excessive heat in Distribution Boards by means of Infra-red or Thermographic camera and repairing where necessary as may be requested by Facilities Department
  - f. Manually test circuit breakers for proper operation and to check and update the legend in each distribution board.
- Provide record of all the inspections carried out as per request and instruction by Site Supervisor.
- Attend to and maintain High Mast Lights upon failure and malfunctions, as and when required.
- Attend to and maintain Outside Lighting upon failures and malfunctions as and when required basis.
- Maintain Distribution boards and Supply Cables from mini substations to buildings.
- Do new installations of lights, socket outlets, water heaters, and replacement of water heater (Geysers, Hydro-boils, Boilers, etc) elements.
- Provision certificate of compliance (COC) as and when required as per OHS Act, 1993 (Act No 85 of 1993), Electrical Installation Rules
- Installation of conduits, wires, wire ways, pull boxes, switchboards, and switches as needed to improve or modify electrical installations
- Install, maintain, and replace electric watt-hour meters.
- Performs underground electric cable identification
- Participate in Energy Efficiency Initiatives
- Provide advice with regards Energy Efficiency solutions.
- Provision of Electrical Material
- Perform Scheduled Planned Maintenance as per plan provided by the Employer.
- Do regular inspections of all electrical installations including emergency lights, normal lighting, socket outlets and effect repairs where necessary on request.
- Repairs and maintenance of portable household kitchen stoves by replacing stove plates, switches, elements and rewiring of stoves and stove supply circuits.
- Develop a database of all the respective lights and luminaires used throughout our sites.
- Dispose globes and luminaires as and when required basis and issue a certificate of disposal, as per the *Employer's* procedure.
- Issue a certificate of compliance and test report, by a registered person for an electrical installation in accordance with SANS 10142-1 for the respective earth leakage and sockets outlets.

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## 1.2. The Airconditioning Requirements

### AIR-CONDITIONING VRV'S

#### **EXTERNAL UNITS Equipment Service for external units, as and when required basis.**

- Check operation of each unit
- Wash down coils on all exterior condensing units
- Fill out report and hand copies to the Employer's Representative.
- Visually inspect units for any defects and/or damage.
- Inspect all wiring and check all electrical connections.
- Check all refrigerant pressures and record readings.
- Check compressor to ensure that it is suspended freely, that all bushes are in good condition that the compressor is operating correctly and that it does not overheat in normal operating conditions of the insulation.

#### **INTERNAL UNITS - Equipment Service of internal Units as and when required:**

- Check condensate drains and clear if necessary to prevent internal water leaks.
- Clean equipment generally and observe its operation in all its functions.
- Check amperage readings on cooling, heating and fan only operation and compare to name plate ratings, and check condition of insulation.
- Check air filters and clean where necessary. Should the filter be damaged or torn it will be necessary to provide a new filter at the client's cost.
- Check condition of evaporator coil and clean. Straighten fins with a fin comb where necessary.
- Check condensate drip trays and treat them for corrosion if necessary. Ensure unobstructed gravity flow.
- Check condensate drains and clear if necessary to prevent internal water leaks
- Check fans to ensure that they are secured to fan shafts, not out of alignment and are free of corrosion, chips, dents, etc.
- Check fan motor(s) to ensure that it (they) is (are) running freely and true and that the bearings show no sign of wear. Oil where applicable. Ensure that the baffle plates are secured between in and outlet air.
- Check thermostats, switches and contactors and the wiring thereof to ensure that all electrical connections are secure and clean.
- Check refrigerant system for leaks and repair where necessary.
- Ensure that all copper tubing is clear of other components
- Clean equipment generally and observe its operation in all its functions.
- Check amperage readings on cooling, heating and fan only operation and compare them to name plate readings.
- Clean outside of unit, particularly return air grill and discharge vanes.
- Rust proof where necessary.
- Check and tighten where necessary, all refrigerant pipe fittings.
- Check head and suction pressures to ensure that these are in accordance with specifications. If not adjust gas volume to required head.
- Where conditions change due to excavations, construction, dusty areas or any kind of extraordinary exercises, the cycle of service may be adjusted to maintain healthy performance co-efficient

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- Check operation of BS selector box

## **AIR-CONDITIONING: PACKAGE UNITS**

### **EXTERNAL UNITS**

- Service of external units as per the manufacturer's specifications.
- Visually inspect all units for defects and/or damage.
- Inspect all wiring and check all electrical connections.
- Check all filters and clean as required or replace.
- Check all refrigerant pressures and record readings
- Check operation of each unit
- Fill out report and hand copy to the Employer's Representative
- Check condition of condenser coil and clean. Straighten fins with a fin comb where necessary.

### **DIFFUSERS**

#### **Service as per manufacturer's specifications**

- Fill out report and hand copy to the Employer's Representative
- Check condition of condenser coil and clean. Straighten fins with a fin comb where necessary.
- Inspect and Test All Diffuser Equipment to be in a good condition and to be Functioning Correctly
- Static controls to be calibrated
- Floor pneumatic thermostats to be calibrated

### **PLANT WATER TANKS**

#### **Bi-annual Service chilled water tanks**

- Visual inspection of tanks and piping
- Check condition of Insulation
- Check for leaks
- Operate valves
- Check pressures are within limits

### **FEED AND EXPANSION TANK**

#### **Bi-annual Service**

- Check level in tank
- Check float valve operation
- Check for excessive overflow/rectify if necessary
- Clean out tank
- Check and report on condition of tank

### **COOLING TOWERS**

#### **Bi-annual Service**

- Clean general operation
- Water treatment
- Drain tower, clean out sump, clean strainer and refill
- Check operation of Ball valve and water level (float approx. 13 mm below overflow)
- Check Out Sump Strainer

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- Check water does not overflow on shut-down.
- Clean spray nozzles
- Check bleed valve is clean (setting to be adjusted by water treatment Contractor in Chiller Plant Room)
- Check fan bearings for unusual noise, vibration and temperature.
- Check fan belts/realign drives (If Adjustment is Required)
- Grease fan and motor bearing
- Clean eliminators
- Clean Mountings
- Check Impeller fan blades
- Check water entering and exiting conditions in cooling tower and record
- Lubricate motor base slides and adjusting screws
- Check that air intake screens are lean and secure
- Inspect protective finish and report condition
- Check for unnecessary water carry over
- Check sand filter installation. Clean out filter

## **PLANT DISTRIBUTION BOARDS AND CONTROL EQUIPMENT**

### **Bi-annual Service**

- The Contractor shall be responsible for the cleaning, service, maintenance and repairs to all Air-conditioning related Plant Electrical Distribution Boards and Control Equipment.
- The distribution boards will include the following:
  - o The Main Air-conditioning Distribution Board in the Main LT Switch Room in the basement
  - o All distribution boards within the site

## **FANS**

### **RETURN AIR FANS**

#### **Bi-annual Service**

- Check Fan in Operation
- Check Fan and Motor Bearings
- Lubricate Fan Bearings
- Check Condition of Fan Belts. Realign Drives if Adjustment is required. Check Condition of Pulleys
- Check Base Mounting Springs
- Inspect Flexible Duct Collar
- Ensure Coupling Guard is Secure
- Check Motor and Terminal Connections
- Check for Excessive Vibration

### **EXHAUST FANS & TOILET EXTRACTION FANS**

#### **Bi-annual Service**

- Check fan in operation
- Check motor bearings
- Clean air screen
- Check motor and terminal connections

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- Check for excessive vibration
- Clean these fans as they normally get very dirty

### **SUPPLY AIR FANS**

#### **Bi-annual Service**

- Check fan in operation
- Check motor bearings
- Clean air screen
- Clean filters
- Check motor and terminal connections
- Ensure impeller bolt is secured

### **GAUGES & THEMOMETERS**

#### **Bi-annual service**

- Check for accuracy
- Check for leaks.

### **GENERIC CHECKLIST**

#### **Oil**

- Check for oil leaks
- Check oil level / Top up / Replace oil

#### **Cooling system**

- Check all fan belts;
- Check for water leaks;
- Check / top up coolant level;
- Check engine preheat;
- Check radiator and coolant/core

#### **Air intake system**

- Check air cleaner /clean.
- Check inlet/outlet obstruction

### **REFRIGERATION EQUIPMENT**

#### **Monthly Service**

- Check operation of unit
- Clean condenser coil
- Checking system gas charge
- Leak test refrigerant system
- Check compressor oil levels
- Check operating pressures. Record discharge and suction

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- Check safety cut-outs. Record discharge, and suction
- Record time delay of oil pressure safety switch
- Check for signs of oil leaks
- Check for signs of vibrations
- Clean condenser coils (hose)

## **BLOWER COILS**

### **Quarterly Service**

- Check operation of unit
- Check for any vibration in fans
- Check for restrictions at the coil inlets (Food Crates, etc.)
- Check operation of solenoid valves
- Ensure expansion valve bulb is secure
- Clean out the condensate tray and drain
- Record room temperature (5 off)
- (Freezer) check operation of coil and tray heaters
- (Freezer) Check operation of drain heater tape
- (Freezer) Check operation of door heater
- Check thermostat operation of drain heater tape
- Check thermostat set points (located in roof space)

## **VENTILATION FANS:**

### **2 x of Axial**

### **Quarterly Service**

- Check fan in operation
- Check motor bearings
- Clean air intake screen

### **Quarterly Service**

- Record operating temperatures, pressures and amperages.
- Check the operation of all safety controls.
- Check the operation of the microprocessor
- Check the condenser and evaporator tubes for fouling. (Performance checks only, no visual inspection).
- Check oil and refrigerant charge.
- Check for refrigerant leaks.
- Check all gauges to function properly and correctly.
- Check the operation of loading/unloading system.
- Check control panel and starter parts for wear.
- Check all flanges and tighten where necessary.
- Tighten all starters and control terminations.
- Carry out insulation resistance test on motor windings and record readings.
- Report all detected system deficiencies in writing.
- Check and discuss the operating log with the Employer's Representative.

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### 1.3. The Generator and UPS Requirements

#### **Diesel Generator & Storage Tanks - Inspection and minor service**

- Check fan belt condition and tension
- Check that radiator passages are clean and fit for operation
- Check that radiator hoses and clamps for wear and tear
- Add water conditioner
- Drain radiator/system and refill
- Drain oil and refill
- Change fuel filters
- Change oil filters
- Change water conditioner filters
- Change air filters
- Check seal faces of elements, air cleaner, hoses and clamps for dust ingress
- Check thermos heater operation and temperature
- Check all guards in position and secure
- Check battery charger
- Check batteries, lugs, clean and tighten
- Battery test:
  - a. Check hydrometer
  - b. Check Casing Condition
  - c. Check terminals
  - d. Note Volts
  - e. Note Amps
  - f. Compile battery report
- Start engine
- Check for any leaks
- Check charge alternator operation
- Take oil pressure gauge reading
- Take engine temperature gauge reading
- Check low radiator level
- Check low fuel level
- When engine has stopped, top up with oil
- Check alternator coupling
- Check air vents on alternator
- Check fuel system
- Drain water trap
- Check all pipes and fittings
- Check exhaust, manifold, silencer and pipes
- Check base and anti-vibration mounts
- Run plant on load
- Clean plant and equipment

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### **Annual service – Diesel Generator**

- The annual service includes all the items listed above for the bi-annual inspection and service in addition to the following items:
- Drain radiator
- Refill with new water conditioner
- Drain oil
- Supply and fit new oil filters
- Refill with new oil
- Remove and replace fuel filters
- Remove and replace air filter
- Run the set up to temperature and top up all levels afterwards
- Check entire panel operation
- Fuel system
- Air intake system
- DC electrical system
- Engine
- Lubrication service
- Cooling system service
- Air intake service
- Servicing and testing Starting batteries
- Cleaning batteries
- Checking specific gravity
- Checking electrolyte level
- Checking dampers bi-annually

### **DIESEL STORAGE**

#### **Annual Service Pressure tank**

- Pressure test of diesel tank.
- Test for loss and leaks including a written report

#### **Service Diesel tank & Diesel fuel testing**

- Visual inspection of the fuel system.
- Checking the filters, tanks, fillers and site tubes.

#### **Bi-annual Service Bioscience test**

- Bioscience Fuel-stat test and written report.

#### **Annual Service Filtration & Additives**

- The diesel in both tanks will be filtered and polished if no filtration system is installed including additives added.
- The “Fuel Right” method to be utilized

#### **Service Fuel supply**

- Supply of 50ppm diesel to fill up tank.
- Proof of purchase to be submitted. Mark-up % to be added to cost of fuel

#### **Service Hot water storage tank**

- Hot water storage tank shall be thoroughly inspected and monitored during the summer period for any signs of leaks.

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- Repairs and/or recoating of the hot water storage tank shall be carried out during summer period.

### **Electrical and UPS System Service**

- The checking of the mechanical soundness of all parts.
- The checking of the semi-conductor power devices, transformers, filter elements and the like
- The checking and, if necessary, adjusting of the voltage of the DC circuitry.
- The checking and, if necessary, adjusting of the output voltage of the AC circuitry.
- The checking and adjusting of all electronic regulating circuits.
- The cleaning of the UPS system
- The checking of the DC caps.
- The checking of the AC filters caps.
- The checking of all Fan operations.
- Visual checking for Hot Spots (Hot Spots are discolouring of power wires and main bus bars)
- The checking of batteries for loose connections, hot spots and terminal corrosion.
- The checking of load currents and voltages.
- The checking of environmental temperature and ensuring that it is within the UPS operational specifications.
- The checking and recording on a log sheet of the voltage of each battery block.
- The cleaning of the batteries.
- Conduct a battery discharge test using the s existing load connected to the Equipment to determine the capacity of the battery.
- The checking of sufficient lighting.
- Should the Technician find any problem during the inspection
- Submit the detailed service report will be handed to site personnel directly after completion of the service
- Where after arrangements to correct these faults can be made

### **Main and Sub Electrical Distribution Boards All Blocks Service**

- The Contractor shall be responsible for the cleaning, service, maintenance and repairs to all Main and Sub Electrical Distribution Boards and Control Equipment.

### **Switches, Change-Overs, etc. Service**

- Main incoming supply, main switches, change-over systems, bus bars and the supply up's to each of the local isolators for each individual piece of equipment.

### **Charger and Batteries Battery Tripping Unit Service**

- Clean off any acid from battery terminals
- Check water levels on all cells
- Check all connections
- Check load circuits on battery

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- Check supply voltage
- Check battery voltage
- Test all single cell internal battery resistance (Test conducted per battery)
- Test all single cell battery voltage (Test conducted per battery)
- Check all indication functional
- Compile test report according to Charger specifications

#### **Battery Testing Service**

- Check hydrometer
- Check casing condition
- Check the water
- Check terminals
- Note Volts
- Note Amps
- Compile battery report
- Checking of input and output terminations
- Installation of batteries in battery cabinets or onto stands.
- Checking of battery connections
- Complete mechanical check of the UPS system.
- Electrical and calibration check of the UPS system
- Testing of all UPS alarm functions including Remote Alarm Panel (RAP) if supplied
- Mains failure test, using existing load, to prove correct operation of UPS system
- Explanation of UPS operation and alarms to customer
- Hand-over acceptances.

#### **Certificate of Compliance Service**

- Issue the certificate of compliance as an electrical regulation.

#### **Earthing and Bonding Service**

- Must be done as per earthing and bonding regulation.

|   |  |
|---|--|
| If a project, describe the various phases and activities of the project, and confirm which phases this strategy covers  | Not applicable   |
| Describe the Groups, Divisions and / or Business Units within Eskom which will be affected by the execution of this strategy  | Business Enablement – Properties, Gauteng Cluster  |
| Has investment approval / budgetary confirmation been obtained to proceed with execution of the strategy? Please indicate the confirmed budget value, who approved/confirmed and date of such approval /confirmation. | A total amount of R 94 675 896.20 excl. VAT has been obtained to proceed with execution of the strategy and approved by Xolile Mlaba on 05 November 2025 |

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|   |   |
|---|---|
| Will Eskom require external financing for the procurement? Elaborate on the financing strategy, and if any special terms and conditions need to be approved in order to secure the funding? | Eskom will not require external financing for the procurement |
| Is this a significant / material transaction for which ministerial approval will be required in terms of S54 of the PFMA? Explain.  | Ministerial approval will not be required                     |

## PART C: BUSINESS INTELLIGENCE

|  |   |
|--|---|
| Is this strategy informed by an RFI / EOI process? If so, confirm details of the RFI / EOI issued, responses received, and outcome of analysis of responses.                           | The strategy is not informed by an RFI/EOI  |
| Provide detail on how Eskom currently procures / disposes of the required assets / goods / services or indicate whether this procurement is being executed for the first time in Eskom | Procure through existing maintenance Contracts, 4600076581/ 4600076992 Aircon, 4600075562 and 4600076421 Electrical. The existing Maintenance Contracts are expiring on the 17 December 2026. |
| Provide the annual forecasting plan for the procurement of the required assets / goods / services where applicable.  |   |

### Airconditioning Maintenance Service

| Contract                   | 26/27       | 27/28         | 28/29         | 29/30         | 30/31         |
|----------------------------|-------------|---------------|---------------|---------------|---------------|
| Aircon Maintenance Service | R882 274.41 | R1 039 142.64 | R1 224 446.51 | R1 443 432.46 | R1 702 330.10 |
| Cost centre number         | 112037      | 112037        | 112037        | 112037        | 112037        |

| Contract                   | 26/27         | 27/28         | 28/29         | 29/30         | 30/31         |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| Aircon Maintenance Service | R3 337 942.71 | R3 916 303.16 | R4 596 951.48 | R5 398 337.62 | R6 342 300.37 |
| Cost centre number         | 112010        | 112010        | 112010        | 112010        | 112010        |

### Electrical Maintenance Service

| Contract                       | 26/27         | 27/28         | 28/29         | 29/30         | 30/31         |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| Electrical Maintenance Service | R1 514 807.53 | R1 796 905.04 | R2 132 292.36 | R2 531 158.13 | R3 005 658.16 |

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|                                |               |               |               |               |                |
|--------------------------------|---------------|---------------|---------------|---------------|----------------|
| Cost centre number             | 112037        | 112037        | 112037        | 112037        | 112037         |
| <b>Contract</b>                | <b>26/27</b>  | <b>27/28</b>  | <b>28/29</b>  | <b>29/30</b>  | <b>30/31</b>   |
| Electrical Maintenance Service | R5 146 422.40 | R6 080 659.58 | R7 187 487.11 | R8 499 284.49 | R10 054 586.34 |
| Cost centre number             | 112010        | 112010        | 112010        | 112010        | 112010         |

#### Diesel & UPS Generator Maintenance Service

|                                |              |              |              |              |              |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Contract</b>                | <b>26/27</b> | <b>27/28</b> | <b>28/29</b> | <b>29/30</b> | <b>30/31</b> |
| Electrical Maintenance Service | R270 900.00  | R595 980.00  | R701 631.00  | R826 380.45  | R973 743.28  |
| Cost centre number             | 112037       | 112037       | 112037       | 112037       | 112037       |

|                                |               |               |               |               |               |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Contract</b>                | <b>26/27</b>  | <b>27/28</b>  | <b>28/29</b>  | <b>29/30</b>  | <b>30/31</b>  |
| Electrical Maintenance Service | R1 083 600.00 | R2 383 920.00 | R2 806 524.00 | R3 305 521.80 | R3 894 973.11 |
| Cost centre number             | 112010        | 112010        | 112010        | 112010        | 112010        |

Provide the reason and outcome of any market analyses (products / services) that was carried out including where applicable, any specific scarce resources / materials involved, and/or any specialised skills required for delivering on the required scope / specifications. Detail any market risk factors that impact on the product / service value chain (e.g political, social, environmental, legal, technological and economic). Indicate the number of local and international suppliers.

|  |  |
|--|--|
| <b>POLITICAL</b> – any political influences  | No political influence is foreseen   |
| <b>TECHNOLOGY</b> – what new technologies are there, what do we use and require?                         | Not applicable   |
| <b>SOCIAL</b> – what could the social impact be on the contract?   | Skills development through Black empowerment as per the SD&L requirements. Socio and economic factors will form part of the terms and conditions of the contract |
| <b>FINANCIAL</b> – do we require, or will we allow for a financial packaging?                            | No financial packaging will be required  |
| <b>INTERNATIONAL</b> – what is the demand currently internationally for this product/scope of work, will | The scope of work is for the local market only.  |

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|  |  |                                |
|--|--|--------------------------------|
| we pay for a premium to get suppliers here due to demands from other countries?  |  |                                |
| <b>ENVIRONMENTAL</b> – what is the influence on the environment, and will we need an Environmental impact assessment, or has it been done, any servitude, buying of land, water issues?  | Suppliers to comply with applicable legislations, (i.e. National Environmental Management Act No. 107 of 1998 including all applicable regulations), Eskom SHEQS policy, procedures, specifications and guidelines, and adhere to Environmental Requirements for Contractors and/or Suppliers in Eskom Distribution. |                                |
| <b>SAFETY</b> – any special legislation adherence required from the suppliers, has Eskom its own safety requirements?  | Suppliers to adhere and comply with applicable legislation, i.e. Eskom Safety and Health policies, procedures, specifications and guidelines and Occupational Health and Safety Act No. 85 of 1993.  |                                |
| <b>STATUTORY</b> – any laws or regulations that could influence the purchase of the works or product.  | The contractors to comply with the South African Legislation   |                                |
| <b>QUALITY</b> – Any National and/or International Standards to be adhered to  | Suppliers to comply with ISO 9001 requirements.  |                                |
|  |  |                                |
| Elaborate or explain the TCO model to verify the cost estimation of the assets / goods / services to be procured / disposed. Describe the key cost components impacting the price, and associated variables to be considered. Attach TCO calculations. | Not applicable   |                                |
| Stipulate the key risks associated with the execution of the strategy, and how such risks will be mitigated (e.g need for financial viability to be done)  |  |                                |
|  |  |                                |
| <b>Risk</b>  | <b>Mitigating Factors</b>  | <b>Level (High/Medium/Low)</b> |
| <b>Cost:</b> Increase in diesel price due to economic inflation  | Apply the principle of cost-plus markup  | Medium                         |
| <b>Scope:</b> Additional scope   | Modification approval process to be applied as per the contract  | Low                            |
| <b>People:</b> Delay by technical team to execute the required service, as and when required basis.  | Provision of additional teams and allocation key resources for each zone.  | Medium                         |

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| <p><b>Suppliers:</b> Contractor lacks the specialised skills</p> <p><b>Time:</b> Contractor takes time to respond to call outs</p> <p><b>Safety:</b> Non-Compliance during execution of the service</p> <p><b>Environment:</b> Non-compliance with environmental regulations in upstream sourcing and failure to comply to the minimum environmental requirements outlined in the Environmental Specification.</p> <p><b>Quality:</b> Poor workmanship</p>   | Require proof of valid professional registrations  | Low                 |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
|--|--|---------------------|--|------------|---------------------|--------|-----|----------|---------------|-----|----------------|-------|------|--|--|------------|---------------------|-----------|-----|-------------|---------------|-----|----------------|-------|------|--|
|  | Define critical, and routine response times and include a clause on the NEC  | Low                 |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
|  | Continuous monitoring during execution of the service to ensure compliance.  | Low                 |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
|  | Mandatory supplier environmental audits and pre-qualification compliance checklists aligned with Eskom's SHEQ Policy 32-727. | Low                 |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
|  | Continuous monitoring and inspection during execution of the service to ensure compliance.                                   | Low                 |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| <p>Address the potential impact of CPA, forex, tax implications, shipping and insurances on the costing of the assets, goods or services to be procured /disposed</p>  |  |                     |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| <p>The prices offered will be in Rand and will be fixed and firm for the first year of the contract, thereafter subject to escalation based on movements in SEIFSA.</p> <table border="1"> <thead> <tr> <th>Proportions used to calculate the Price Adjustment Factor are:</th><th>Proportion</th><th>Linked to index for</th></tr> </thead> <tbody> <tr> <td>Labour</td><td>85%</td><td>Table C3</td></tr> <tr> <td>Fixed Portion</td><td>15%</td><td>Non-adjustable</td></tr> <tr> <td>TOTAL</td><td>100%</td><td></td></tr> </tbody> </table><br><table border="1"> <thead> <tr> <th>Proportions used to calculate the Price Adjustment Factor are:</th><th>Proportion</th><th>Linked to index for</th></tr> </thead> <tbody> <tr> <td>Transport</td><td>85%</td><td>Table L2(A)</td></tr> <tr> <td>Fixed Portion</td><td>15%</td><td>Non-adjustable</td></tr> <tr> <td>TOTAL</td><td>100%</td><td></td></tr> </tbody> </table> |  |                     | Proportions used to calculate the Price Adjustment Factor are: | Proportion | Linked to index for | Labour | 85% | Table C3 | Fixed Portion | 15% | Non-adjustable | TOTAL | 100% |  | Proportions used to calculate the Price Adjustment Factor are: | Proportion | Linked to index for | Transport | 85% | Table L2(A) | Fixed Portion | 15% | Non-adjustable | TOTAL | 100% |  |
| Proportions used to calculate the Price Adjustment Factor are:   | Proportion   | Linked to index for |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| Labour   | 85%  | Table C3            |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| Fixed Portion  | 15%  | Non-adjustable      |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| TOTAL  | 100%   |                     |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| Proportions used to calculate the Price Adjustment Factor are:   | Proportion   | Linked to index for |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| Transport  | 85%  | Table L2(A)         |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| Fixed Portion  | 15%  | Non-adjustable      |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |
| TOTAL  | 100%   |                     |  |            |                     |        |     |          |               |     |                |       |      |  |  |            |                     |           |     |             |               |     |                |       |      |  |

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|   |                |
|---|----------------|
| Clarify whether cataloguing / codification requirements are applicable for this procurement. If applicable confirm cost implications and how this requirement will be addressed in the tender   | Not applicable |
| In the case of sole/single source procurement, attach the signed SSJF and set out any further details if required to support the motivation for using the sole / single source supplier]  | Not applicable |
| In the case of a closed enquiry (Multiple Source where market research and analysis is required to support the issuing of the enquiry to a few prospective suppliers) indicate the list of the proposed suppliers and details of the process that was undertaken to compile the list. | Not applicable |

#### PART D: COMMERCIAL EXECUTION STRATEGY

|   |  |
|---|--|
| Confirm that all members of the cross-functional team have completed the conflicts of interest declaration. Confirm if any conflicts of interests have been declared.   | All members of the cross-functional team completed the conflicts of interest declaration. No conflicts of interests have been declared.  |
| Confirm that all members of the cross-functional team have completed an NDA   | All members of the cross-functional team completed an NDA  |
| Is this procurement PPPFA-exempt? Please indicate if PPPFA exemption is required, and the reasons therefor.   | Not exempt. PPPFA will be applicable   |
| Will the outcome result in the award of a single contract to a single supplier, or the award of multiple contracts to multiple suppliers and the rationale therefor? Confirm if this strategy is linked to the placement of suppliers on a panel. | <p>The outcome will result in the award of multiple contracts to multiple suppliers with a minimum of 1 to a maximum of 6 suppliers.</p> <p>Should we not obtain 6 suppliers, Eskom reserve the right to top up the number of suppliers to achieve the 6 desired number. Alternatively, Eskom will re-assess the achieved number at the time and make a determination whether to top up or not to top up.</p> <p>Suppliers will be ranked by applying the Preferential Point scoring based on the 80/20 methodology to technically acceptable suppliers per line item.</p> <p>The scope of work and approved budget will be allocated equally.</p> |
| Will alternative tenders be accepted?<br>If yes, explain on what basis.   | Alternative tenders will not be accepted   |

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|  |  |                    |      |           |     |
|--|--|--------------------|------|-----------|-----|
| Will execution be based on a competitive tender or a negotiation (no prior tendering)  | Execution will be based on a competitive tendering   |                    |      |           |     |
| If a competitive tender, will the tender be an open or a closed tender? Indicate reasons for the selection.  | The tender will be an open tender to promote the principle of fairness, equitability, transparency, cost effectiveness, and competitiveness  |                    |      |           |     |
| If an open competitive tender, indicate where the tender will be advertised, and the period of advertisement? <i>[note this period must be aligned to requirements of the current approved PSCM Procedure 32-1034]</i> | The tender will be advertised on the Eskom Tender Bulletin, National Treasury and CIDB for a period not less than 14 calendar days   |                    |      |           |     |
| If a closed tender, state the names of the suppliers to whom the tender will be issued, confirm how the list of suppliers was derived.   | Not applicable   |                    |      |           |     |
| If a closed tender, confirm how the tender will be issued, and how long the suppliers will have to respond to the tender.  | Not applicable   |                    |      |           |     |
| Confirm if a compulsory tender clarification meeting/site visit is required, and the reasons therefor.   | Non-compulsory tender clarification meeting will be held clarifying specifications, responding to bidder queries and providing understanding of the scope of work.   |                    |      |           |     |
| Confirm any mandatory thresholds / requirements to be applied, the reasons therefor, the criteria and weightings to be allocated to each threshold / requirement.  | Functionality <table border="1"> <tr> <td>Criteria Weighting</td><td>100%</td></tr> <tr> <td>Threshold</td><td>75%</td></tr> </table>  | Criteria Weighting | 100% | Threshold | 75% |
| Criteria Weighting   | 100%   |                    |      |           |     |
| Threshold  | 75%  |                    |      |           |     |
| Confirm the criteria to be applied for evaluation.   | <b>Steps to be followed:</b> <ol style="list-style-type: none"> <li>1.Basic Compliant evaluation</li> <li>2.Technical evaluation</li> <li>3.Quantity Surveyor Evaluation</li> <li>4.PPPFA Evaluation</li> <li>5.Contractual evaluation (SHEQ, SDL&amp; I and Financial)</li> </ol> |                    |      |           |     |
|  |  |                    |      |           |     |

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| Reference   | Returnable From Suppliers  | Returnable required at Tender closing (disqualifiable)* | Returnable required at Tender closing. (Non-disqualifiable) | Returnable required prior to Contract |
|---|--|---|---|---------------------------------------|
| <b>Basic Compliance</b>   | Electronic copy of the tender in a PDF format. The price list needs to be submitted in PDF and/or a copy in excel format (The upload size per document is 500 megabytes and total submission is restricted to 4 gigabytes) | √   |   |                                       |
| <b>Annexure A</b>   | Authorisation Form   | √   |   |                                       |
| <b>Annexure B</b>   | Acknowledgement Form   |   | √   |                                       |
| <b>Annexure C</b>   | Tenderers Particulars  | √   |   |                                       |
| <b>Annexure D</b>   | Integrity Pact Declaration form  |   | √   |                                       |
| <b>Annexure E</b>   | CPA for local goods/services (if applicable)   |   | √   |                                       |
| <b>Annexure F</b>   | CPA(IG) for imported goods/services (if applicable)  |   | N/A   |                                       |
| <b>Annexure G1-G4</b>   | SBD 6.2 -Declaration certificate for local production and content and Annexures G2,G3,G4 <b>[only applicable where designated materials are included]</b>  |   | √   |                                       |
| <b>Annexure H</b><br>(applicable for all suppliers including Foreign suppliers) | SBD 1- to be completed and submitted by all tenderers.   |   | √   |                                       |
| <b># Annexure I</b>   | SBD 6.1- Preference Points Claim Form in terms of PPPFA 2022 regulations   |   | √   |                                       |
| <b>Annexure J</b>   | SBD 4 – Bidders Disclosure   | √   |   |                                       |
| <b>Additional Documents required in the event of JV: -</b>                      | Letter of intent to form a JV/consortium or Valid joint venture agreement confirming the rights and obligations of each of the joint venture partners and their profit-sharing ratios.                                     |   | √   |                                       |
|   | Separate written confirmation that the joint venture will operate as a single business entity (incorporated) for the duration of the contract or this may be included as an obligation within the JV agreement.            |   | √   |                                       |
|   | Details and confirmation of a single designated bank account in the name of the JV and independent of the individual JV partners, as set out in the joint venture agreement.   |   |   | √                                     |

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|   |   |   |   |   |
|---|---|---|---|---|
| <b># Specific Goals (BBBEE)</b>   | A tenderer's failure to submit proof that it meets the <b>specific goals</b> will not result in its disqualification. The tenderer will, however, be scored zero for Specific Goals for purposes of PPPFA scoring and ranking.  | √ |   |   |
| <b>Tax Clearance Certificates</b>   | A certified copy of a tax clearance certificate is required from foreign tenderers (with a footprint in South Africa but that are not registered on CSD and have not provided a SARS pin number) and local tenderers (that have not provided their SARS e-filing PIN number for verification by Eskom and/or their CSD profile / CSD number). Foreign suppliers with no footprint in South Africa must complete the SBD1 document; however, no proof of tax compliance is required. |   |   | √ |
| <b>Tax Evaluation Questionnaire (if services contract and was included as annexure)</b> | Evaluation questionnaire to determine whether a company, close corporation (CC) or Trust is a personal service provider for purposes of PAYE  |   | √ |   |
| <b>Compliance with Employment Equity Act</b>  | To the extent that the tenderer falls within the definition of a "designated Employer" as contemplated in the Employment Equity Act 55 of 1998, the tenderer is required to furnish the Employer with proof of compliance with the Employment Equity Act, including proof of submission of the Employment Equity report to the Department of Labour. (South African tenderers only)   |   |   | √ |
| <b>CIDB (where applicable)</b>  | Valid proof of the required CIDB grading designation for the main contractor; JV and /or sub-contractor as may be required in the tender data at tender closing deadline or within 21 working days from the closing date of submission of tenders if this is agreed with the Employer   | √ |   |   |
| <b>NEC or other Contract</b>  | NEC or other Contract, completed.   | √ |   |   |
| <b>Pricing schedule</b>   | Completed pricing schedule (included in the NEC or other Contract).<br><br>For e-tendering price schedule needs to be submitted in <i>PDF and/or a copy in excel format</i> . The upload size per document is 500 megabytes and total submission is restricted to 4 gigabytes.  | √ |   |   |
| <b>Additional documents required</b>  | As per technical criteria   | √ |   |   |

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|  |  |  |  |   |
|--|--|--|--|---|
| (ECSA/<br>SACPCMP/CVs/<br>permits/licenses/<br>specific registration<br>documents<br>(if applicable to<br>scope of work) |  |  |  |   |
|  | <b>MANDATORY CONTRACTUAL REQUIREMENTS<br/>SUPPORTING EVIDENCE</b>  |  |  |   |
| <b>Mandatory Contractual Requirement</b>   | CSD Registration (CSD number/CSD Report)                           |  |  | √ |
|  | <b>ADDITIONAL CONTRACTUAL REQUIREMENTS<br/>SUPPORTING EVIDENCE</b> |  |  |   |
| <b>Safety</b>  | As per Safety requirements   |  |  | √ |
| <b>Quality</b>   | As per Quality requirements  |  |  | √ |
| <b>Other safety/quality documents as required per scope of works</b>   | As per safety/quality requirements                                 |  |  | √ |
| <b>Environmental</b>   | As per Environmental requirements                                  |  |  | √ |
| <b>Due Diligence/financial analysis</b>  | As per financial analysis requirements                             |  |  | √ |

## 2. Technical evaluation

The evaluation criteria to be used consist of mandatory as well as qualitative criteria.

Qualitative criteria

|                    |      |
|--------------------|------|
| Criteria Weighting | 100% |
| Threshold          | 75%  |

## 3. Quantity Surveyor Evaluation

Quantity Surveyor to evaluate suppliers who passed technical evaluation

## 4. PPPFA Evaluation

### 3.1.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

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**80/20**

$$Ps = 80 \left( 1 + \frac{Pt - P_{max}}{P_{max}} \right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

#### 4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
- (a) an invitation for tender for income-generating contracts, that either the 80/20 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
  - (b) any other invitation for tender, that either the 80/20 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,
- then the organ of state must indicate the points allocated for specific goals for 80/20 preference point system.

**Table 1: Specific goals for the tender and points claimed are indicated per the table below.**

| <b>B-BBEE Status Level of Contributor</b> | <b>Number of points (80/20 system)</b> |
|---|--|
| 1   | 20                                     |
| 2   | 18                                     |
| 3   | 14                                     |
| 4   | 12                                     |
| 5   | 8                                      |

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|                           |   |
|---------------------------|---|
| 6                         | 6 |
| 7                         | 4 |
| 8                         | 2 |
| Non-compliant contributor | 0 |

#### 4.SHEQ

| Reference            | Description of returnable   | Mandatory Returnable   | Mandatory contract award  |
|----------------------|---|--|---|
| <b>Environmental</b> | Supplier Environmental Management: List of tender environmental specification documents   | SHEQS/Environmental Policy, Environmental Representative's Appointment Letter and Environmental Science/Management/Law Training Certificate/Diploma/Degree, Environmental Risk Register and Controls, Non-conformance procedure, Waste Management Plan, and Environmental Management Plan. | To the supplier that meets 85% of the required environmental specification upon contract award.               |
| <b>Safety</b>        | Annexure B, OHS Plan, Baseline risk assessment, valid letter of good standing (COIDA), signed OHS policy, fall protection plan, OHS Competency (first aid level 2, HIRA, fall protection planner) |  |   |
| <b>Quality</b>       | -Tender & Contract Quality Requirements for 240-105658000 and Quality Requirements for ISO 9001 Standard<br>-Supplier Quality Management: List of Tender Returnables Documents                    | -Form A,<br>-Method Statement based on Scope of Work,<br>-information for defined roles, responsibilities and authorities,<br>-Quality Objectives and Quality Policy<br>- Quality Control Plan (QCP)   | The contract award will be mandatory to the responsive supplier (s) that meets quality mandatory requirements |

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|  |  |
|--|--|
| <p>Confirm if this is a construction-related transaction and if CIDB is applicable. If CIDB is applicable, confirm with SDL&amp;I whether any additional requirements with respect to CIDB that will impact the process/contract are applicable and the impact of these requirements. E.g.</p> <ul style="list-style-type: none"> <li>Contract Participation Goal (CPG) relating to the engagement of targeted enterprises as established in the CIDB standard for indirect targeting for enterprise development through Construction works contracts</li> <li>Contract Skills Development Goal (CSDG) as established in the CIDB Standard for Developing Skills through Infrastructure Contracts</li> </ul> | <p>CIDB is applicable (6EB) or higher</p> <p>CIDB CPG is not applicable</p> <p>CIDB CSDG is applicable - 0.25%</p>                     |
| <p>Confirm if NIPP Requirements will be applicable or not and where applicable the impact on the process/contract etc.</p>   | <p>NIPP requirements will not be applicable</p>  |
| <p>Stipulate the Specific Goals, scoring and evidence that will be applied to the tender in terms of the PPPFA and as provided by SDL&amp;I.</p>   | <p>As per SDL&amp;I requirements</p>   |
| <p>Confirm if any Objective Criteria will be applied to the tender in terms of the PPPFA. If so, stipulate the Objective Criteria and evaluation methodology provided by SDL&amp;I.</p>  | <p>As per SDL&amp;I undertaking</p>  |
| <p>Confirm if any Additional Contractual requirements (eg. Due diligence/Financial analysis due to risk assessment) will be applicable to the tender in addition to the mandatory Contractual Requirement of CSD registration (prior to award).</p>  | <p>Financial Analysis</p> <p>SHEQ</p> <p>SDL&amp;I</p>   |
| <p>State if there will be a need for post-tender negotiations, on what basis and how suppliers will be selected for post-tender negotiations after evaluations.</p>  | <p>Post tender negotiations will be conducted with top six highest-scoring tenderers, following the evaluation of price and PPPFA.</p> |
| <p>If execution will be conducted via negotiations (no prior tendering) with one supplier (sole/single source) or two suppliers, confirm the reasons justifying why there is only one/two capable and independent suppliers available in the market.</p>   | <p>Not applicable</p>  |

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## PART E: SDL&I STRATEGY

|  |   |
|--|---|
| Is this procurement considered to be a designated sector as confirmed by the dtic.   | Not considered to be a designated sector as confirmed by the dtic.  |
| If not a designated sector, is Eskom intending to self-designate the commodity, if so, has approval been granted by the relevant authority?  | Not Eskom intending to self-designate the commodity, as these are services that could be locally sourced. |
| If a designated sector, confirm the threshold to be applied to local content.  | Not applicable  |
| State if any additional SDL&I requirements will be applied, if so, state the targets, under which requirement will it included in the tender data/requirements and the methodology for evaluation thereof. | Refer to the SDL&I Undertaking  |
| Confirm if local manufacturing opportunities are available with respect to this procurement and how such opportunities will be considered for purposes of evaluation.                                      | The scope or BOQ does not contain manufacturing of any items, therefore this item will not apply.         |

## PART F: CONTRACTING STRATEGY

|  |  |
|--|--|
| If procurement is for a project or for phased delivery, confirm the selected contracting strategy (e.g. design and build, EPC, turnkey, etc.), and motivate the reasons therefor, and how the selected contracting strategy mitigates risks for Eskom. | Procurement is not for project or phase delivery   |
| State the selected NEC contract, with main and secondary options, to be used to give effect to the supply of the assets / goods / services, and why this selection best mitigates risks for Eskom.   | <p>NEC3 Term Service Contract (TSC3) will be applied</p> <p>Main Option<br/>A: Priced contract with price list.</p> <p>Dispute Resolution:<br/>W1: Dispute resolution procedure</p> <p>Secondary clauses:<br/>X1: Price adjustment for inflation<br/>X2: Changes in the law<br/>X17: Low service damages<br/>X18: Limitation of liability<br/>X19: Task Order<br/>Z: Additional conditions of contract</p> |
| Confirm if any specially drafted Z clauses are required, and the reasons for the inclusion thereof.  | Not applicable   |
| If the NEC is not an appropriate form of contract, state the reasons therefor, the most appropriate form of contract to be used, and confirm approval for the use of a non-standard agreement by the Eskom Legal Department.                           | NEC is an appropriate form of contract   |

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## PART G: PROCUREMENT PLAN

The following dates set out the projected completion dates for the procurement activities.

| No. | Description of procurement activity             | Projected completion date |
|-----|---|---------------------------|
| 1.  | Strategy to be supported by CFT Members         | 30 April 2026             |
| 2.  | Strategy to be approved by DOA                  | 04 May 2026               |
| 3.  | Preparation of Invitation to Tender             | 05 May 2026               |
| 4.  | Issue out to the market                         | 06 May 2026               |
| 5.  | Tender closing                                  | 08 June 2026              |
| 6.  | Evaluations (Commercial, SHEQ, SDL&I & Finance) | 31 July 2026              |
| 7.  | Compile Mandate Report                          | 07 August 2026            |
| 8.  | Mandated approval by DOA                        | 14 August 2026            |
| 9.  | Negotiations                                    | 24 August 2026            |
| 10. | Feedback approval DOA                           | 04 September 2026         |
| 11. | Signing of the contract                         | 11 September 2026         |
| 12. | Contract to be created on SAP                   | 15 September 2026         |

The following sets out the details of the various evaluations (Commercial /technical etc)

| Name of Evaluator | Designation of Evaluator | Evaluation Times/completion dates | Lead |
|-------------------|--------------------------|-----------------------------------|------|
| Tlou Mashilo      | Commercial               | 5-7 working days                  |      |
| Lufuno Mulaudzi   | Commercial               | 5-7 working days                  |      |
| Altus Venter      | Technical                | 5-7 working days                  |      |
| Andries Pretorius | Technical                | 5-7 working days                  |      |
| Tebogo Mojela     | Technical                | 5-7 working days                  |      |

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|                    |                 |                  |
|--------------------|-----------------|------------------|
| Nonhlanhla Sithole | Finance         | 5-7 working days |
| Thandiwe Tshiguvho | Safety          | 5-7 working days |
| Mosa Makhubo       | SDL &I          | 5-7 working days |
| Ivy Sibiya         | Environmental   | 5-7 working days |
| Khanyisile Nginase | Quanty Surveyor | 5-7 working days |
| Lerato Kedijang    | Quality         | 5-7 working days |

## PART H: DOCUMENT MANAGEMENT

The relevant Procurement Manager, confirms that the documents listed in the [P&SCM Documentation Completeness Checklist for Buyer's Procurement File and Uploading on the EDMS](#) have been checked, verified, and marked as complete and are stored in the Electronic Documentation Management System (EDMS) under this folder <https://opentextcs.eskom.co.za/otcs/cs.exe/app/nodes/199326514>

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## PART I: DECLARATION & SIGNATORIES

I hereby declare that I **do not have** a conflict of interest in this matter.

I have completed a Conflict of Interest form and it is attached to this Strategy. I confirm that all information contained herein is, to the best of my knowledge, true and correct.

**Note:** This declaration above applies to the CFT, as well as those recommending/ supporting/approving the Strategy. Evidence of the completed Conflict of Interest declarations of the members of the CFT/relevant DAA are attached to this submission.

### DEVELOPED BY:

| Name               | Designation                      | Signature                |
|--------------------|----------------------------------|--------------------------|
| Tlou Mashilo       | Snr Advisor Procurement          | <i>mashilotp</i>         |
| Lufuno Mulaudzi    | Asst Officer Procurement         | <i>Mulaudzi</i>          |
| Kith Maitisa       | Middle Manager Real Estate       |                          |
| Phumzile Mlangeni  | Manager Infrastructure Project   |                          |
| Altus Venter       | Snr Supervisor Tech Facilities   | <i>Altus Venter</i>      |
| Andries Pretorius  | Supervisor Tech Maintenance      | <i>Andries Pretorius</i> |
| Tebogo Mojela      | Snr Supervisor Tech Facilities   |                          |
| Nonhlanhla Sithole | Officer Management Accounting    |                          |
| Thandiwe Tshiguvho | Officer Safety                   |                          |
| Mosa Makhubo       | Snr Advisor SDL&I                |                          |
| Ivy Sibiya         | Officer Environmental Management |                          |
| Khanyisile Nginase | Officer Quanty Surveyor          |                          |
| Lerato Kedijang    | Snr Advisor Quality Assurance    | <i>LKedijang</i>         |

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**DOA APPROVAL PROCESS:**

|                                      |  |                              |  |          |  |
|--------------------------------------|--|------------------------------|--|----------|--|
| Recommended<br>(as per approved DOA) |  | Conditionally<br>Recommended |  | Rejected |  |
| NAME:                                |  |                              |  |          |  |
| DESIGNATION:                         |  |                              |  |          |  |
| SIGNATURE:                           |  |                              |  |          |  |
| DATE:                                |  |                              |  |          |  |
| REMARKS ON SUBMISSION:               |  |                              |  |          |  |
|                                      |  |                              |  |          |  |

|                                    |  |                            |  |          |  |
|------------------------------------|--|----------------------------|--|----------|--|
| Supported<br>(as per approved DOA) |  | Conditionally<br>Supported |  | Rejected |  |
| NAME:                              |  |                            |  |          |  |
| DESIGNATION:                       |  |                            |  |          |  |
| SIGNATURE:                         |  |                            |  |          |  |
| DATE:                              |  |                            |  |          |  |
| REMARKS ON SUBMISSION:             |  |                            |  |          |  |
|                                    |  |                            |  |          |  |

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|                        |  |                               |  |                 |  |
|------------------------|--|-------------------------------|--|-----------------|--|
| Approved by DAA.       |  | Conditionally Approved by DAA |  | Rejected by DAA |  |
| NAME:                  |  |                               |  |                 |  |
| DESIGNATION:           |  |                               |  |                 |  |
| SIGNATURE OF DAA:      |  |                               |  |                 |  |
| DATE:                  |  |                               |  |                 |  |
| REMARKS ON SUBMISSION: |  |                               |  |                 |  |
|                        |  |                               |  |                 |  |

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